



## **EUROPEAN PROJECT**

"Financing the Green Transition. Transnational collective bargaining and the role of EWCs in supporting European banks' shift towards environmental and social responsibility. Focus on new job profiles and P&Ms reskilling" # 101052465

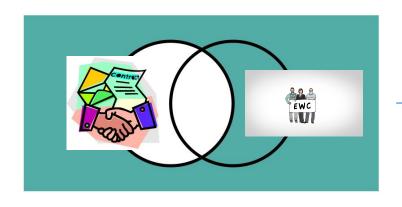
The role of scientific research in the project development

Francesco Discanno, Scientific Partnership Coordinator

CFDT Paris, 11 October 2022



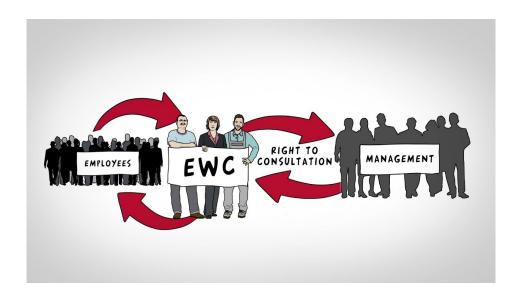
## A SINERGY TOWARDS A JUST TRANSITION











#### **PREMISE**

The project takes shape in the EU framework for the protection and strengthening of <u>information</u>, <u>participation and</u> <u>consultation</u> of workers in community-scale companies, as per the EWC directive.

This type of projects concerning EWC receives a specific line of financial contribution from the EC and does not normally require the participation of scientific partners.



#### MOTIVATION FOR RESEARCH

The choice of First Cisl to involve researchers in a project regarding the EWC derives from the need for an <u>exhaustive</u> <u>exploratory and descriptive approach</u> to the topics (what/to what extent) - aimed at integrating knowledge of trade unions.

This approach should lead to an optimal finalization of results in terms of in-depth analysis, systematic inquiry and effective application.

Thus, there is <u>no explanatory</u> research need (why/how).





## HOW THE RESEARCH ACTIVITIES ARE LINKED TO THE OBJECTIVES OF THE PROJECT











knowledge
concerning the
regulations on the
Green Economy
and their impact
on the world of
work and
businesses in the
EU



Collecting basic information and conducting both <u>desk and field</u>
research to create the <u>knowledge</u>
bases on which to develop the <u>1°</u>
training session concerning the new <u>cultural approach</u> and the <u>acquisition</u> of <u>awareness</u> on environmental and social sustainability

Collecting and analysing European and national *laws and regulations* on Green Economy and Green Finance

Collecting and analysing European/ national/ company <u>collective</u> <u>bargaining and agreements</u> on the topic



Defining the new job profiles and professional skills necessary to strengthen the role of the financial sector in the European green revolution

Giving impetus to transnational social dialogue in the EU financial sector and improving the negotiating skills of employee representatives and EWC members through the development of mutual synergies





Conducting desk and field research aimed at identifying new professional profiles - and related skills - necessary for the European financial sector to move to an ESG-based lending paradigm, in order to create the knowledge bases on which to develop the 2° training session





## STUDY TRAJECTORIES FOR RESEARCHERS



Exploring the regulatory profile of the transition and the contractual perspective of the new jobs





Investigating sociological and cultural aspects of labour amid the transition to Green Finance



#### TASKS OF ADAPT

The main tasks of ADAPT consist of:



secondary research concerning the European regulations on Green Finance, national legislations on Green Economy and its financing, principles/declarations on sustainable finance from banks in order to outline the <u>function</u> of the financial sector in this game-changer and ascertain if the banking system is correctly <u>interpreting its role</u> from a social and environmental perspective



primary research on the financial and advisory needs - therefore on new professional figures - as felt by SMEs belonging to the most sensitive industries in terms of impact from the transition (together with the University of Lodz and the trade unions)



#### **DESK RESEARCH: WORK KEYS FOR ADAPT**

## Desk research will focus on the analysis of:

- i) the European regulatory framework: in *primis* Green Deal, Just Transition, EC Action Plan for Sustainable Finance
- ii) the national sets of laws/rules created by Member States to regulate the Green Transition and its financing: e.g. the Decrees of the Italian Ministry for Ecological Transition published in the Official Gazette
- iii) documents containing principles and declarations on sustainable finance issued by the institutions in the European financial system: e.g. ESG Sustainability Report published by BNP Paribas)

#### The twofold aim is:

- -identifying the ROLE attributed to the European financial sector to favor the Green Transition
- -highlighting the GAP in terms of the sector's consistency with the role it is called upon to play



## SPECS CONCERNING SECONDARY RESEARCH BY ADAPT

**Desk research by ADAPT** 



min 30 sources

The secondary research report produced by ADAPT will be released no later than 31 August 2023



Desk research by ADAPT 2° training course for EWC members and employee representatives negotiating at company level



#### TASKS OF THE UNIVERSITY OF LODZ

The main tasks of the University of Lodz consist of:



secondary research on the European strategy regarding the Green Economy and its financing with an in-depth analysis of the <u>effects</u> on work in a <u>sociological and cultural key</u>



primary research on the financial and advisory needs - therefore on new professional figures felt by SMEs belonging to the most sensitive economic sectors in terms of impact from the transition (together with Adapt and the trade unions)



## DESK RESEARCH: KEYS FOR THE UNIVERSITY OF LODZ (I)

- i) framing the strategy of EU for the transition to the Green Economy in a broad international and European <u>cultural debate</u>
- ii) highlighting the central <u>role of culture</u> in the "Just Transition" program on the new European Bauhaus
- iii) identifying and describing the potential <u>identity resistance</u> of workers engaged in the transition and the "<u>culture shock</u>" from giving-up old patterns of work
- iv) focusing on the sociological profiles of the potential <u>resistance to</u> <u>change</u> by workers and their unionists and the perceived risk of identity loss by workers



## **DESK RESEARCH: KEYS FOR THE UNIVERSITY OF LODZ (II)**

- (v) describing the process of <u>polarization</u> of the labor market between new skills linked to the Green Economy and traditional skills
- (vi) identifying and describing the problems associated with the <u>implementation of the Just Transition</u>: The case of <u>Poland</u>
- (vii) describing the role of Green Finance in the development of SMEs consistent with the Green Economy initiatives in the "economic areas" envolved in the Just Transition



## SPECS CONCERNING SECONDARY RESEARCH BY LODZ

Desk research by the University of Lodz sources

min 30

The secondary research report produced by the University of Lodz will be released no later than 30 April 2023.

2023																						
January								February							March							
Sun	Mon	Too	Wed	Thu	$\operatorname{Fri}$	Set	Sun	Mon	Tue	Wed	Thu	Fri	Set	Sun	Mon	Tue	Wed	Thu	$\mathbb{P}_{Ti}$	Si		
1	2	3	4	5	6	7	29	30	31	1	2	3	4	26	27	28	1	2	3	4		
8	9	10	11	12	13	14	5	6	7	8	9	10	11	5	6	7	8	9	10	1		
15	16	17	18	19	20	21	12	13	14	15	16	17	18	12	13	14	15	16	17	11		
22	23	24	25	26	27	28	19	20	21	22	23	24	25	19	20	21	22	23	24	2		
29	30	31	1	2	3	4	26	27	28	1	2	3	4	26	27	28	29	30	31	1		
5	6	7	8	9	10	11	5	6	7	8	9	10	11	2	3	4	5	6	7	8		
April								May								Iune						
	Mon		Tried	Thu	Fri	Sat		Mon		Wed	Thu	Pri	Sat		1600	Tue	Wed	Thu	$\operatorname{Pri}$	Sa		
26	27	28	29	30	31	1	30	1	2	3	4	5	6	28		30	31	1	2	3		
2	3	4	5	6	7	8	7	8	9	10	11	12	13	4	5	6	7	8	9	10		
9	10	11	12	13	14	15	14	15	16	17	18	19	20	11	12	13	14	15	16	1		
16	17	18	19	20	21	22	21	22	23	24	25	26	27	18		20	21	22	23	24		
23	24	25	26	27	28	29	28	29	30	31	1	2	3	25		27	28	29	30	1		
30	1	2	3	4	5	6	4	5	6	7	8	9	10	2	3	4	5	6	7	8		
July								August								September						
Sun			Hed		Fil	Sat		55on		Hod	Thu	Piti	Sat		16on			Thu	$\operatorname{Pri}$	Sa		
25	26	27	28	29	30	1	30	31	1	2	3	4	5	27	28	29	30	31	1	2		
2	3	4	5	6	7	8	6	7	8	9	10	11	12	3	4	5	6	7	8	9		
9	10	11	12	13	14	15	13	14	15	16	17	18	19	10		12	13	14	15	16		
16	17	18	19	20	21	22	20	21	22	23	24	25	26	17	18	19	20	21	22	23		
23	24	25	26	27	28	29	27	28	29	30	31	1	2	24	25	26	27	28	29	31		
30	31	1	2	3	4	5	3	4	5	6	7	8	9	1	2	3	4	5	6	7		
October								November								December						
					Fri	Set					Thu	Pri	Set						Pri	Se		
1	2	3	4	5	6	7	29	30	31	1	2	3	4	26		28	29	30	1	2		
8	9	10	11	12	13	14	5	6	7	8	9	10	11	3	4	5	6	7	8	9		
15	16	17	18	19	20	21	12	13	14	15	16	17	18	10		12	13	14	15	10		
22	23	24	25	26	27	28	19	20	21	22	23	24	25	17	18	19	20	21	22	23		
29	30	31	1	2	3	4	26	27	28	29	30	1	2	24	25	26	27	28	29	31		

Desk research by the University of Lodz 1° training course for EWC members and employee representatives



## **SOME SUGGESTIONS FOR FURTHER EXPLORATION**





## THE IMPACT ON WORK QUALITY AND EMPLOYMENT

The investigation on the socio-cultural effects of the transition underway will have to extend beyond the "identity" problems towards qualitative and quantitative issues of work, in particular:

- -the psychological dimension of work-related stress deriving from the change, which will lead to a desire for anticipated "escape" from work and a sense of inadequacy
- the employment dimension, with specific references to the forecasts of job losses and therefore the potential closure of bank branches.

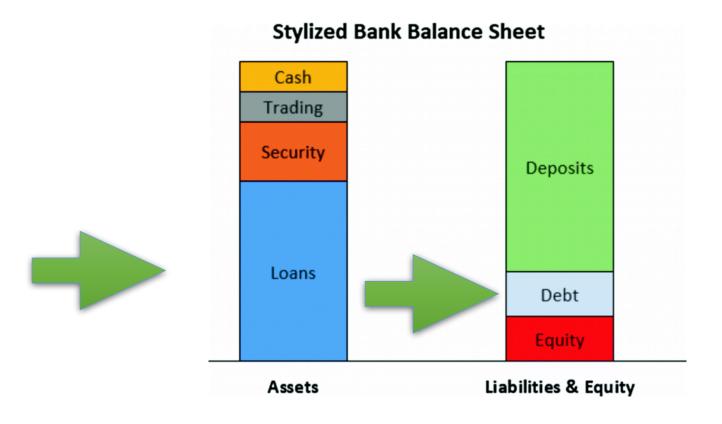






## WIDENING OF THE VIEWING ANGLE

Not only green loans. Also green bonds, even off-balance-sheet







## THE NEED FOR TWO-FACED OBSERVATION

Banks must show attention to external sustainability - through the placement of loans and financial instruments - as well as internal.

For instance, socially sustainable behavior only towards customers and not towards workers would be contradictory.



### THE POINT OF VIEW OF TRADE UNIONS



**ETUC Position for an EU Social Taxonomy of Sustainable Investments** 

Adopted at the virtual Executive Committee Meeting of 16-17 March 2022









# Do "minimum safeguards" of compliance in the Green Transition <u>fix all</u> social aspects of sustainable finance?





















# The economic transitions to which the EU economy is subject to are wider than the green one













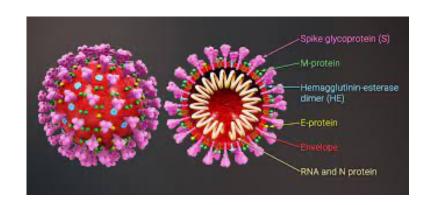
#### FOR A JUST TRANSITION

The economic transitions to which the EU economy is subject concern the green transition, digital transformation, technological change, demographic challenges and global trade.

In this regard, the *EU Social Taxonomy* should incentivise investments for a Just Transition, in order to transform change into opportunity for regions, local communities and group of populations (also workers) that are particularly exposed or vulnerable in this economic phase.



## ADDITIONAL IMPACT OF TWO CRISIS ON THE GREEN TRANSITION





The overlap of the social crisis generated by the recent pandemic and the new energy crisis - caused by war - impact on green transition