

CSRD: How to use it for negociations

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Who is concerned by CSRD

Transposition of the directive

• How and what to use

ESRS - European Financial Reporting Standards

	ESRS 1 prinic				ESRS 2 General Information				
ESRS E1 Climate change	ESRS E		mari	er and		ESRS E4 Biodiversi ecosyster	-		ESRS E5 Resource use Circular Economy
ESRS S1		ESRS	S2		ESRS S3		ESRS S4		SRS S4
Own workfo	orce	Workers in the value chain			Affected communities			Consumers	
ESRS G1 Governance									



Who is concerned from the swith from NFRD to CSRD?

Undertakings falling under CSRD	First year reporting	First report available
Entreprises with more than 500 employees respecting one of the additional criteria : Turnover > 50 M€ Total balache sheet > 25 M€	2024	2025
Entreprises with >250 employees and turnover CA > 50 M€ Total balance sheet > 25 M€	2025	2026
Listed SMEs	2026	2027
Subsidiaries of foreign enterprises with > 250 employees and a turnover of > 150 M€ en Europe	2027	2028

The obligation applies to consolidated figures on a group level

In Europe, the number of undertakings is increased from 11500 à 50 000



Transposition of the CSRD

The ETUC has issued a guide on the transposition of the CSRD

- Information and consultation rights Who is consulted? How and when does consultation take place?
- Supervision of sustainability reporting which authority is responsible for ensuring proper conduct in auditing and reporting? Are trade unions included in the authority's governance?
- Options for Member States explicitly provided in
- the CSRD.
- Points where transposition beyond the minimum
- CSRD requirements could be strived for.

RECOMMENDATIONS FOR TRANSPOSITION OF THE CORPORATE SUSTAINABILITY REPORTING DIRECTIVE (CSRD)







Transposition of the CSRD into national law

CSRD gives explicitely rights to consultation to workers' representatives:

- Recital (52) stipulates that :
- Member States should ensure that sustainability reporting is carried out in compliance with workers' rights to information and consultation. The management of the undertaking should therefore inform workers' representatives at the appropriate level and discuss with them relevant information and the means of obtaining and verifying sustainability information. This implies for the purpose of this amending Directive the establishment of dialogue and exchange of views between workers' representatives and central management or any other level of management that could be more appropriate, at such times, in such fashion and with such content as would enable workers' representatives to express their opinion. Their opinion should be communicated, where applicable, to the relevant administrative, management or supervisory bodies.
- The recital is taken up in paragraph 5 of article 19a and paragraph 6 of article 29a.
- The transposition has to be done before July 6th 2024



Consultation of the works councils - Opportunities

- Caution: the level information about ESG of the ESRS is the group level and generally consultations are on the enterprise/undertaking level.
- However, ESRS 1 stipulates :
- 103. Where the undertaking identifies significant differences between material *impacts, risks* or *opportunities* at group level and material impacts, risks or opportunities of one or more of its subsidiaries, the undertaking shall provide an adequate description of the impacts, risks and opportunities, as appropriate, of the subsidiary or subsidiaries concerned.
- 104. When assessing whether the differences between material *impacts, risks* or opportunities at group level and material impacts, risks or opportunities of one or more of its subsidiaries are significant, the undertaking may consider different circumstances, such as whether the subsidiary or subsidiaries operate in a different sector than the rest of the group or the circumstances reflected in section 3.7 *Level of disaggregation*
- The first level of implication of emploees representatives should be in the definition of what is material : the materiality analysis, which should also comprise workers' representatives
- You have to ask for this as the directive gives no indication as to how to imply workers' reps.



ESRS 2 – minimum information (Appendix C p.71)

Appendix C

Disclosure and Application Requirements in Topical ESRS that are applicable in conjunction with ESRS 2 General disclosures

This appendix is an integral part of ESRS 2 and has the same authority as the other parts of the standard. The following table outlines the requirements in topical ESRS that need to be taken into account when reporting against the Disclosure Requirements in ESRS 2.

ESR5 2 Disclosure Requirement	Related ESRS paragraph				
GOV-1 The role of the administrative, management and supervisory bodies	ESRS G1 Business conduct (paragraph 5)				
GOV-3 Integration of sustainability-related performance in incentive schemes	ESRS E1 Climate change (paragraph 13)				
SBM–2 Interests and views of stakeholders	ESRS S1 Own workforce (paragraph 12) ESRS S2 Workers in the value chain (paragraph 9) ESRS S3 Affected communities (paragraph 7) ESRS S4 Consumers and end-users (paragraph 8)				
SBM–3 Material impacts, risks and opportunities and their interaction with strategy and business model	ESRS E1 Climate Change (paragraphs 18 to 19) ESRS E4 Biodiversity and ecosystems (paragraph 16) ESRS S1 Own workforce (paragraph 13 to 16) ESRS S2 Workers in the value chain (paragraph 10 to 13) ESRS S3 Affected communities (paragraph 8 to 11) ESRS S4 Consumers and end-users (paragraph 9 to 12)				
IRO-1 Description of the processes to identify and assess material impacts, risks and opportunities	ESRS E1 Climate change (paragraph 20 to 21) ESRS E2 Pollution (paragraph 11) ESRS E3 Water and marine resources (paragraph 8) ESRS E4 Biodiversity and ecosystems (paragraph 17 to 19) ESRS E5 Resource use and circular economy (paragraph 11) ESRS G1 Business conduct (paragraph 6)				

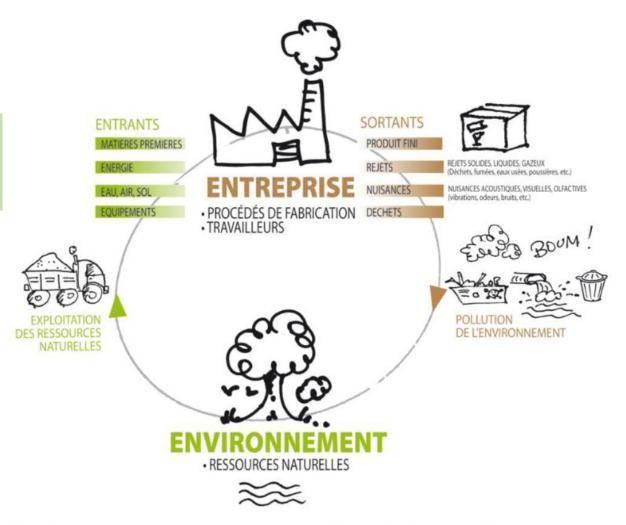


Double materiality and stakeholder implication

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Outside in – financial materiality or single materiality





Inside out – Impact materiality = socioenvironmental materiality

Figure 5 – Cycle entreprise-environnement © Les Cahiers du Développement Durable

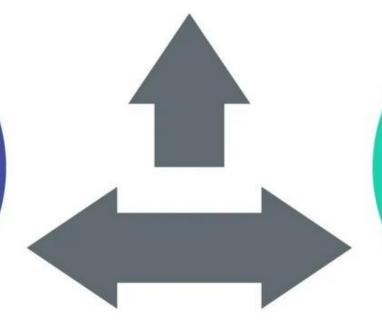
Double Materiality ESRS1 (DR 3)

Double Materiality

(Combines financial and impact materiality)

Financial Materiality

Issues that internally impact financial performance and the company's ability to create economic value for investors and shareholders



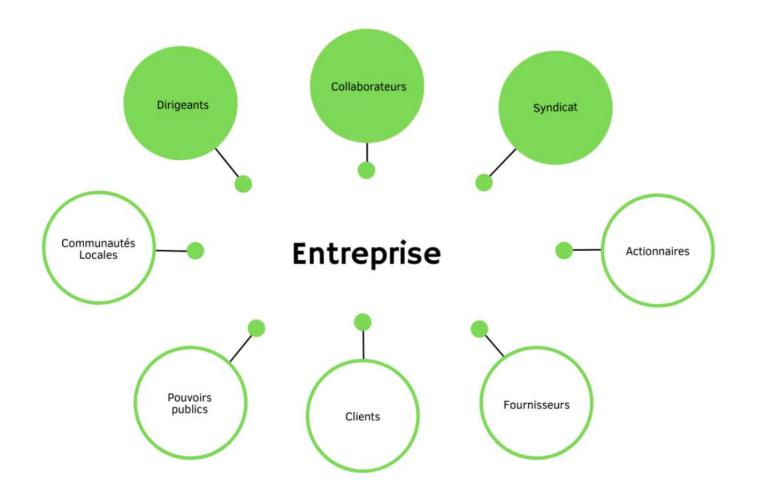
Impact Materiality

External impacts a company's activities have, included impacts on communities and the environment (air, emissions, water discharges, GHGs)



Stakeholder Implication

ESRS 1 DR 3.1



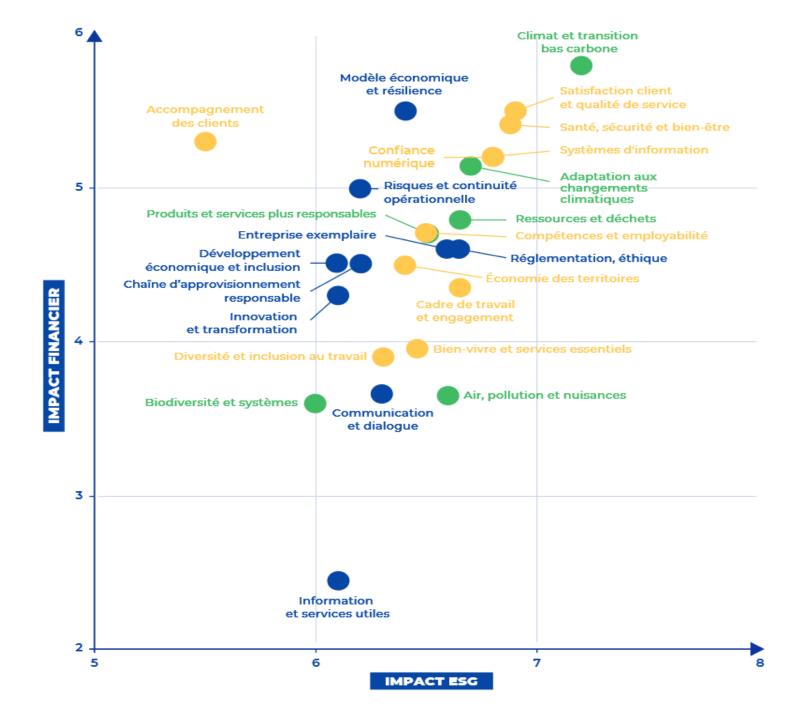
ESRS1 3.1. (a) Directly affected stakeholders (b) Users of sustainability information

Source: Nexio Projects NL – Webinar on Materiality info@nexioprojects.com

Double materiality

Exemple of materiality analysis







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Orseu

Exemple de matrice de matérialité : le cas de Michelin

ATTENTES DES PARTIES PRENANTES

4,0		 3 - Contribution directe au changement climatique (scopes 1 et 2) 	
Critique 3,5		 4 - Impact environnemental des matières premières 5 - Contribution indirecte au changement climatique (scope 3) 6 - Respect des droits humains au sein de la chaîne d'approvisionnement 7 - Approvisionnements durables et relations responsables avec les fournisseurs 9 - Diversité et égalité des chances 	 1 - Santé et sécurité des employés 2 - Qualité et sécurité des produits et des services
Très fort 3,0	 17 - Développement des communautés locales 18 - Transparence et accessibilité de l'information 	 10 - Éthique des affaires 11 - Collaboration avec notre écosystème 12 - Protection des données 13 - Gouvernance responsable 14 - Qualité de l'air 15 - Écoconception des produits et des services 16 - Fin de vie des produits 	 8 - Développement de nouveaux services et solutions autour et au-delà du pneu
Fort	 22 - Engagement bénévole des employés 23 - Gestion des relations sociales 24 - Adaptation aux dommages environnementaux 25 - Préservation du sol et de la biodiversité 26 - Gestion des déchets 27 - Gestion responsable de l'eau 	 20 - Développement des compétences des employés 21 - Bien-être au travail 	 19 - Attraction et rétention des talents
2,5	Fort 3,	0 Très fort 3,5 IMPORTANCE POUR MICHELIN	Critique 4
	•	Environnement – Social – Business	



How to use the information for negotiation?



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ESRS G1 Governance									



Social topics

- Respect for the human rights, fundamental freedoms, democratic principles and standards established in key human rights instruments;

- Employment numbers;
- Precarious employment;
- Adequate wages;
- Social protection;
- Health and safety;
- Training;
- Collective bargaining coverage;
- Social dialogue.

Environment – the six goals of the EU taxonomy on sustainable activities::

- Climate change mitigation;
- Climate change adaptation;
- Sustainable use and protection of water and marine resources;
- Transition to a circular economy;
- Pollution prevention and control;
- Biodiversity.
- Governance including:
- lobbying activities;
- anti-corruption measures;
- risk management;
- and relations with suppliers and communities.





References

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Références France

CFDT Webinars and other interventions (French):

- ESRS basis and context (Green deal, sustainable finance, UN SDG,...)
- <u>https://www.cadrescfdt.fr/actualites/reporting-esg-un-outil-indispensable-pour-negocier-la-transition</u>
- ESRS 1 et ESRS2 : https://www.youtube.com/watch?v=t-zkOz5708k
- Social reporting (15 septembre 2023):
- <u>https://www.fuzexperts.tv/media-566-le-volet-social-de-la-csrd-comment-s39y-preparer-</u>
- A more political intervention at « ÉCOLOGIE ET PHILOSOPHIES COMPTABLES « organised by Paris Agritech (a university) at Collège des Bernardins le 2 et 3 décembre 2022: <u>https://www.collegedesbernardins.fr/content/ecologie-et-philosophies-comptables-0</u>:
- Round table with Pascal Lambert (MEP) on 3 december 2022 <u>https://www.youtube.com/watch?v=93_HQM5cNjY&list=PLYUUkj5eOnt7Whu5zzKq0q_cm6DhXs</u> <u>T_f&index=6</u>



2 new webinars on April 11 and April 15th

https://www.cadrescfdt.fr/actualites/webinaires-reporting-esgtransformations-anticipations-taxonomie





Referenzen (Germany)

https://www.boeckler.de/de/suchergebnisforschungsfoerderungsprojekte-detailseite-2732.htm?projekt=2023-982-7

https://www.boeckler.de/de/suchergebnisforschungsfoerderungsprojekte-detailseite-2732.htm?projekt=2021-860-19



Questions?

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Thank you

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